

LINK21 QUARTERLY REPORT AS OF DECEMBER 31, 2022

Table 1: Funding Allocations

CURRENT FUNDING SOURCES	AMOUNT
BART Measure RR	\$149,999,667
CalSTA (CCJPA) 2020	\$1,000,000
CalSTA (CCJPA) 2021	\$1,000,000
CalSTA (CCJPA) 2022	\$1,000,000
BART Capital Allocation	\$954,719
Current Funding Total	\$153,954,386
FUTURE FUNDING SOURCES	AMOUNT
RM3	\$50,000,000
Future Funding Total	\$50,000,000

Table 2: Contract Authority

LINK21 PROFESSIONAL SERVICES CONTRACT	CONTRACT #	PHASE 0	PHASE 1*	PHASE 2^	TOTAL AMOUNT
Strategic Advising and Project Management Contract#1	6M8159	\$50,000,000			\$50,000,000
Strategic Advising and Project Management Contract#2	6M6155		\$80,000,000	\$120,000,000	\$200,000,000
Engagement and Outreach	6M6146-SC1		\$30,000,000	\$105,000,000	\$135,000,000
Travel Demand and Land Use	6M6146-SC2		\$10,000,000	\$20,000,000	\$30,000,000
Travel Demand and Land Use	6M6146-SC2		\$10,000,000	\$20,000,000	\$30,000,000

Planning and Engineering	6M6146-SC3		\$55,000,000	\$210,000,000	\$265,000,000
Environmental	6M6146-SC4		\$30,000,000	\$140,000,000	\$170,000,000
			\$50,000,000	\$205,000,000	\$595,000,000
				\$850,000,000	

*Current phase

^option to authorize phase 2 contingent upon BART Board Approval

Table 3: Contract Summaries

LINK21 PROFESSIONAL SERVICE CONTRACTS	TOTAL COMMITTED
Strategic Advising and Project Management Contract#1	\$50,000,000
Strategic Advising and Project Management Contract#2	\$27,563,930
Engagement and Outreach	\$11,898,613
Travel Demand and Land Use	\$6,449,438
Planning and Engineering	\$21,977,791
Environmental	\$6,256,118
	\$124,145,890

HNTB - 6M8159: STRATEGIC ADVISING & PROGRAM MANAGEMENT CONTRACT #1

TOTAL COMMITTED AMOUNT: \$50,000,000

Workplan	Scope Summary	Committed Amount
A.01-01 and A.02-01	New Transbay Rail Crossing (Link21) Program Definition & Management. Kick-off the Program and establish foundation & parameters for success & identify objectives to initiate Program Management of the Project. Including developing a Program advancement framework, coordinate roles and responsibilities between agency and consultant staff, and initiate conversation with partner agencies.	\$1,932,496
A.02-01 and A.0-02	Define the Link21 (NTRC) Program, continue to establish the program management structure, feasibility evaluation process, environmental review process, alternatives development process, market demand analysis work. Establish Project Controls, including tracking/reporting protocols, risk 7 quality management, document controls, etc. Prepare Procurement Process for Consultants support. Advance technical studies related to service and	\$24,664,343

	operations planning and develop engagement plan and begin public and stakeholder outreach.	
A.03-01 and A.03-02	Development of Initial Travel Demand and Land use tool to support refinement & screening of program alternatives, continued public and stakeholder engagement, and on-boarding and management of four new consultant firms.	\$12,794,715
A.04-01	Continued Program Management & Strategic Advising support and consultant management & oversight. Including implementation of program controls and information system processes, procedures, automation, and reporting; providing strategic funding and legislative advice; and facilitation and documentation of Stage Gate 1 milestone.	\$10,608,446

HNTB - 6M6155: STRATEGIC ADVISING & PROGRAM MANAGEMENT CONTRACT #2

TOTAL COMMITTED AMOUNT: \$27,563,930

Workplan	Scope Summary	Committed Amount
A.01-01	Program Management, Strategic Advising services, and Consultant Management Services. Including: Program Controls (contract management, Quality control, risk, consultant management, Schedule and budget management), business case evaluation and preliminary business case documentation, and task management of engagement and outreach, travel demand and land use, Planning and engineering, environmental, and equity.	\$27,563,930

HDR ENGINEERING INC. - 6M6146-SC1: ENGAGEMENT & OUTREACH

TOTAL COMMITTED AMOUNT: \$11,898,613

Workplan	Scope Summary	Committed Amount
A.01-01 and A.01-02	Consultant onboarding and orientation. Advance tasks of implementing and building Link21's Engagement & Outreach strategies and advancing equity work. Project Controls implementation, including develop, manage, and report on scope, schedule, & budget of engagement & outreach plans & meetings	\$2,999,662
A.02-01	Advance tasks of implementing and building Link21's Engagement & Outreach strategies and advancing equity work. Lead Engagement and Outreach and	\$8,898,951

	Equity technical approach and support the decision-making process at Stage Gate 2.	
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CAMBRIDGE SYSTEMATICS, INC. - 6M6146-SC2: TRAVEL DEMAND & LAND USE
TOTAL COMMITTED AMOUNT: \$6,449,438

Workplan	Scope Summary	Committed Amount
A.01-01	Consultant onboarding and orientation. Develop refined travel demand & land use model to evaluate program Concepts for integration into Preliminary Business Case. Project Controls implementation, including develop, manage, and report on scope, schedule, budget of engagement & outreach plans & meetings.	\$6,449,438

ARUP-WSP JV - 6M6146-SC3: PLANNING & ENGINEERING
TOTAL COMMITTED AMOUNT: \$21,977,791

Workplan	Scope Summary	Committed Amount
A.01-01	Consultant onboarding and orientation. Develop program concepts, advance conceptual engineering and feasibility studies. Project Controls implementation, including develop, manage, and report on scope, schedule, & budget of engagement & outreach plans & meetings.	\$1,895,541
A.02-01	Advance Planning and Engineering work, including concept development for analysis by the travel demand and land use models and for integration into the Preliminary Business Case. Lead Planning and Engineering technical approach and support the decision-making process at Stage Gate 2.	\$20,082,250

ICF JONES & STOKES, INC. - 6M6146-SC4: ENVIRONMENTAL PLANNING
TOTAL COMMITTED AMOUNT: \$6,256,118

Workplan	Scope Summary	Committed Amount
A.01-01	Consultant onboarding and orientation. Develop inventory of environmental constraints and opportunities; recommend environmental strategy. Project Controls implementation, including develop, manage, and report on scope, schedule, & budget of engagement & outreach plans & meetings.	\$2,287,769
A.02-01	Advance Environmental work, including environmental metrics for concept evaluation as part	\$3,968,349

of the Preliminary Business Case. Lead Environmental technical approach and support the decision-making process at Stage Gate 2.	
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