

LINK21 QUARTERLY REPORT AS OF DECEMBER 31, 2023

Table 1: Funding Allocations — Current

CURRENT FUNDING SOURCES	AMOUNT
BART Measure RR	\$150,000,000
CalSTA (CCJPA) 2020	\$999,668
CalSTA (CCJPA) 2021	\$1,000,000
CalSTA (CCJPA) 2022	\$1,000,000
CalSTA (CCJPA) 2023	\$1,000,000
BART Capital Allocation	\$954,719
Total	\$154,954,386

Table 2: Funding Allocations — Future

FUTURE FUNDING SOURCES	AMOUNT
RM3	\$50,000,000
TIRCP	\$11,276,000
Total	\$61,276,000

Table 3: Contract Authority

FUTURE FUNDING SOURCES	CONTRACT #	PHASE 0	PHASE 1 (CURRENT PHASE)	PHASE 2 (OPTION TO AUTHORIZE PHASE 2 CONTINGENT UPON BART BOARD APPROVAL)	TOTAL AMOUNT
Strategic Advising and Project Management Contract #1	6M8159	\$50,000,000	-	-	\$50,000,000

FUTURE FUNDING SOURCES	CONTRACT #	PHASE 0	PHASE 1 (CURRENT PHASE)	PHASE 2 (OPTION TO AUTHORIZE PHASE 2 CONTINGENT UPON BART BOARD APPROVAL)	TOTAL AMOUNT
Strategic Advising and Project Management Contract #2	6M6155	-	\$80,000,000	\$120,000,000	\$200,000,000
Engagement and Outreach	6M6146-SC1	-	\$30,000,000	\$105,000,000	\$135,000,000
Travel Demand and Land Use	6M6146-SC2	-	\$10,000,000	\$20,000,000	\$30,000,000
Planning and Engineering	6M6146-SC3	-	\$55,000,000	\$210,000,000	\$265,000,000
Environmental	6M6146-SC4	-	\$30,000,000	\$140,000,000	\$170,000,000
Total	-	\$50,000,000	\$205,000,000	\$595,000,000	\$850,000,000

Table 4: Contract Summaries

LINK21 PROFESSIONAL SERVICE CONTRACTS	TOTAL COMMITTED	TOTAL EXPENDED TO DATE
Strategic Advising and Project Management Contract #1	\$50,000,000	\$49,692,375
Strategic Advising and Project Management Contract #2	\$33,935,805	\$26,645,643
Engagement and Outreach	\$12,196,453	\$10,231,420
Travel Demand and Land Use	\$7,413,391	\$6,598,100
Planning and Engineering	\$21,977,791	\$17,095,919
Environmental	\$6,256,118	\$3,354,603
Total	\$131,779,558	\$113,618,059

Table 5: Contract Summaries — HNTB - 6M8159: Strategic Advising & Program Management Contract #1

WORKPLAN	SCOPE SUMMARY	COMMITTED AMOUNT
A.01-01 and A.01-02	New Transbay Rail Crossing (Link21) Program Definition and Management. Kick-off the Program and establish foundation and parameters for success and identify objectives to initiate Program Management of the Project. Including developing a Program advancement framework, coordinate roles and responsibilities between agency and consultant staff, and initiate conversation with partner agencies.	\$1,932,496
A.02-01 and A.02-02	Define the Link21 (NTRC) Program, continue to establish the program management structure, feasibility evaluation process, environmental review process, alternatives development process, market demand analysis work. Establish Project Controls, including tracking/reporting protocols, risk and quality management, document controls, etc. Prepare Procurement Process for Consultants support. Advance technical studies related to service and operations planning and develop engagement plan and begin public and stakeholder outreach.	\$24,664,343
A.03-01 and A.03-02	Development of Initial Travel Demand and Land use tool to support refinement and screening of program alternatives, continued public and stakeholder engagement, and on-boarding and management of four new consultant firms.	\$12,794,715
A.04-01	Continued Program Management and Strategic Advising support and consultant management and oversight. Including implementation of program controls and information system processes, procedures, automation, and reporting; providing strategic funding and legislative advice; and facilitation and documentation of Stage Gate 1 milestone.	\$10,608,446
-	Total Committed Amount	\$50,000,000

Table 6: Contract Summaries — HNTB - 6M6155: Strategic Advising & Program Management Contract #2

WORKPLAN	SCOPE SUMMARY	COMMITTED AMOUNT
A.01-01 and A.02-01	Program Management, Strategic Advising services, and Consultant Management Services. Including: Program Controls (contract management, Quality control, risk, consultant management, Schedule and budget management), business case evaluation and preliminary business case documentation, and task management of engagement and outreach, travel demand and land use, Planning and engineering, environmental, and equity.	\$33,935,805
-	Total Committed Amount	\$33,935,805

Table 7: Contract Summaries — HDR Engineering Inc. - 6M6146-SC1: Engagement & Outreach

WORKPLAN	SCOPE SUMMARY	COMMITTED AMOUNT
A.01-01 and A.01-02	Consultant onboarding and orientation. Advance tasks of implementing and building Link21's Engagement and Outreach strategies and advancing equity work. Project Controls implementation, including develop, manage, and report on scope, schedule, and budget of engagement and outreach plans and meetings.	\$2,999,662
A.02-01 and A.02-02	Advance tasks of implementing and building Link21's Engagement and Outreach strategies and advancing equity work. Lead Engagement and Outreach and Equity technical approach and support the decision-making process at Stage Gate 2.	\$9,196,791
-	Total Committed Amount	\$12,196,453

Table 8: Contract Summaries — Cambridge Systematics, Inc - 6M6146-SC2: Travel Demand & Land Use

WORKPLAN	SCOPE SUMMARY	COMMITTED AMOUNT
A.01-01 and A.01-02	Consultant onboarding and orientation. Develop refined travel demand and land use model to evaluate program Concepts for integration into Preliminary Business Case. Project Controls implementation, including develop, manage, and report on scope, schedule, budget of engagement and outreach plans and meetings.	\$7,413,391
-	Total Committed Amount	\$7,413,391

Table 9: Contract Summaries — ARUP-WSP JV - 6M6146-SC3: Planning & Engineering

WORKPLAN	SCOPE SUMMARY	COMMITTED AMOUNT
A.01-01	Consultant onboarding and orientation. Develop program concepts, advance conceptual engineering and feasibility studies. Project Controls implementation, including develop, manage, and report on scope, schedule, and budget of engagement and outreach plans and meetings.	\$1,895,541
A.02-01	Advance Planning and Engineering work, including concept development for analysis by the travel demand and land use models and for integration into the Preliminary Business Case. Lead Planning and Engineering technical approach and support the decision-making process at Stage Gate 2.	\$20,082,250
-	Total Committed Amount	\$21,977,791

Table 10: Contract Summaries — ICF Jones & Stokes, Inc. - 6M6146-SC4: Environmental Planning

WORKPLAN	SCOPE SUMMARY	COMMITTED AMOUNT
A.01-01	Consultant onboarding and orientation. Develop inventory of environmental constraints and opportunities; recommend environmental strategy. Project Controls implementation, including develop, manage, and report on scope, schedule, and budget of engagement and outreach plans and meetings.	\$2,287,769

WORKPLAN	SCOPE SUMMARY	COMMITTED AMOUNT
A.02-01	Advance Environmental work, including environmental metrics for concept evaluation as part of the Preliminary Business Case. Lead Environmental technical approach and support the decision-making process at Stage Gate 2.	\$3,968,349
-	Total Committed Amount	\$6,256,118

Excerpt from Quarterly Capital Programs & Projects Status Report (FY24 Q1 Report)

Link21 Program Development Phase (Project ID 09JA000)

BART's original transbay tube connecting San Francisco and the East Bay has exceeded its capacity and will require significant rehabilitation. At the same time, the traditional nine-county Bay Area is evolving into a much larger megaregion, stretching from Monterey/Salinas to the northern San Joaquin Valley to Placer County northeast of Sacramento. This 21-county megaregion supports the fifth largest economy in the world and is increasingly tied to an extensive and expanding rail network and the BART Transbay Tube. To meet the needs of the public we serve, BART and our rail partners are pursuing a new Transbay Rail crossing within the context of the larger rail network. This project is currently in Planning.

Table 11: Link21 Program Development Phase

ORIGINAL ESTIMATE AT COMPLETION	CURRENT ESTIMATE AT COMPLETION	TOTAL FUNDED BUDGET	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	SPENT TO DATE	% COMPLETE PHYSICAL OR COST	CLOSEOUT DATE
\$910,712,908	\$910,712,908	\$153,954,386	\$48,000,000	\$48,000,000	\$116,108,806	75% Complete Based on Cost	FY29