



CONNECT NORTHERN CALIFORNIA

Equity Advisory Council (EAC) Meeting #8

January 16, 2024

January 2024

DRAFT-DELIBERATIVE



AGENDA ITEM I: Call To Order



Virtual Meeting Details



Meeting is being recorded



Includes Closed Captioning



Technical Support
Use raise hand button



AGENDA ITEM II: Roll Call



AGENDA ITEM III: Public Comment



AGENDA ITEM IV: Meeting Topics



Agenda Item A: Action Item

Agenda Item A:

Approval of November 28, 2023, Meeting Minutes



Agenda Items B-E: For Information

Agenda Item B: Follow-up to Previous EAC Feedback

Agenda Item C: Advancing Towards Stage Gate 2 and a Project Recommendation

Agenda Item D: Anti-Displacement Conversation on Race/Ethnicity and Transit-Oriented Development

Agenda Item E: Anti-Displacement Working Group Update



AGENDA ITEM B: **Follow-up to Previous EAC Feedback**



AGENDA ITEM C:

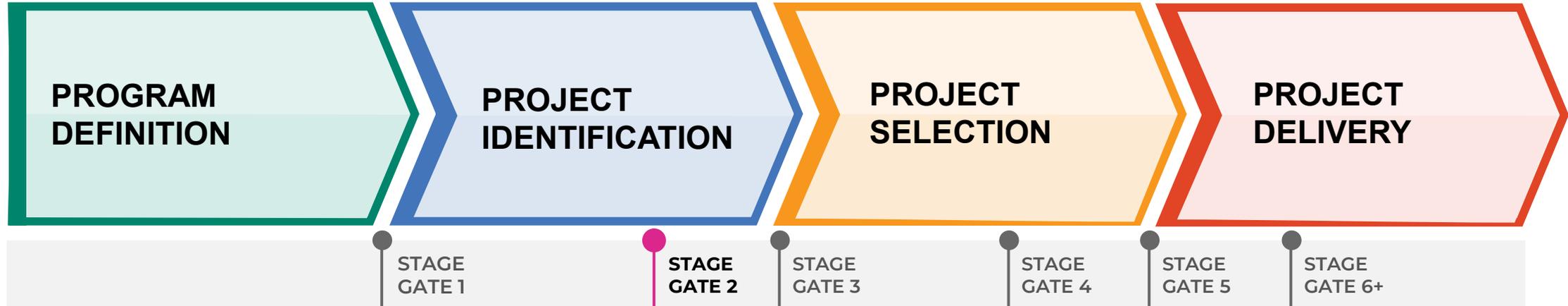
Advancing Towards Stage Gate 2 and A Project Recommendation





Stage Gate 2 Overview

Stage Gate 2 Timeline



At Stage Gate 2 (April 2024) we will present to the BART and CCJPA Boards to:
“Advance the identified Preliminary Project to be refined, with continued community, stakeholder, and public engagement, into a Proposed Project ready for Environmental Review.”

In practice this means the Boards will be making an important decision:

- Service choice for the crossing – BART or Regional Rail in the new crossing



Stage Gate 2 Statements

How we'll structure evidence:



Development & Evaluation

Completed robust development and evaluation to confirm the megaregional need to continue work, and to recommend a Preliminary Project for advancement, in line with the vision, goals, and objectives approved at Stage Gate 1.



Engagement & Outreach

Engaged stakeholders and the public across the Megaregion and they have shaped the development and recommendation of a Preliminary Project for advancement.



Equity

Fully implemented the Equity commitment through the whole development process and has recommended a Preliminary Project that advances equity.



Readiness

Secured people, processes, funding, and tools to readily deliver Stage Gate 3.

**Draft, kept under strategic review through to Stage Gate 2 initiation*



Stage Gate 2 Review Process

Key Stakeholder Groups	Equity Advisory Council	Project Staff	Project Leadership	Executive Teams	BART/CCJPA Boards Action
<p>Ongoing Consultation</p> <p>Stakeholder Groups</p> <ul style="list-style-type: none"> • JWG Members • PDT Members 	<p>Ongoing Advisory</p> <p>Council</p> <ul style="list-style-type: none"> • EAC Members 	<p>Detailed Review</p> <p>Chair</p> <ul style="list-style-type: none"> • PMC Program Manager <p>Panelists</p> <ul style="list-style-type: none"> • Senior Project Staff • Industry Peers 	<p>Focused Review</p> <p>Chair</p> <ul style="list-style-type: none"> • BART Program Director <p>Panelists</p> <ul style="list-style-type: none"> • Senior BART Staff • Senior CCJPA Staff 	<p>Key Issue Review</p> <p>Chair</p> <ul style="list-style-type: none"> • BART General Manager <p>Panelists</p> <ul style="list-style-type: none"> • Executive BART Staff • Executive CCJPA Staff 	<p>Board Review and Action(s)</p> <p>Board Governance</p> <ul style="list-style-type: none"> • BART Board Members • CCJPA Board Members

- April 17: CCJPA Board (Information) - tentative
- April 25: BART Board (Information)
- May 9: BART Board (**Action**)
- June 26: CCJPA Board (**Action**)





EAC Input Report

Overview

- The EAC Input Report will document how the EAC's input:
 - Was incorporated into or reflected in technical work
 - Relates to the service type to-be-recommended at Stage Gate 2
 - Informs future scope priorities
- It will not be exhaustive documentation of every comment from the EAC



How It Will Be Used

- Available to Stage Gate review members during their reviews.
- Primarily expected to help reviewers understand how equity is represented in the Stage Gate 2 recommendation.
- Will be considered alongside other evidence, like the overall Engagement and Outreach Summary Report.



EAC Review

- EAC members have different viewpoints and express diverse opinions
- The Link21 Team wants to validate that the report appropriately summarizes the EAC's contributions
- Review steps:
 - **Today:** Review the draft list of key EAC input themes
 - Key input themes = feedback that commonly arose throughout the year and appeared to be priorities to the EAC
 - **March 15:** Full report available for review
 - Will request any comments by March 26th, a week after the March EAC meeting
 - This will allow an EAC-reviewed report to be available to the BART and CCJPA Boards for their Stage Gate 2 reviews



Draft Key Input Themes

- **Serving the Megaregion:** Serving locations outside the immediate Transbay Corridor (e.g., Millbrae) and throughout the Megaregion (e.g., Sacramento) is important.
- **Potential for New Stations and Access:** Some rail alignments go through communities without serving them, resulting in impacts but fewer benefits. Infill stations could help resolve this disparity.
- **Priority Population Benefits:** Priority populations must receive a high proportion of benefits for Link21 to be equitable.
- **Displacement:** Preventing displacement is paramount and must be considered from the beginning of work.
- **Service Frequency:** Frequency is a critical service characteristic that should be prioritized.
- **Service Hours:** Having reliable train service across more hours of the day (ideally 24 hours) is important for equity, especially for workers commuting in late night and early morning hours.



Additional Draft Key Input Themes



Fares

The lack of a unified fare system, high fare costs, and barriers to using cash pose equity issues.



Safety

Riders must feel safe using transit for the system to be equitable.



Accessibility

The rail system must be designed to be accessible to all, especially those facing systemic barriers like people with disabilities.



Reflection

- **Poll:**

- On a scale of 1 (strongly disagree) to 5 (strongly agree), do you feel the draft list of key input themes captures the most prominent priorities raised by EAC members in 2023?

- **Follow up questions:**

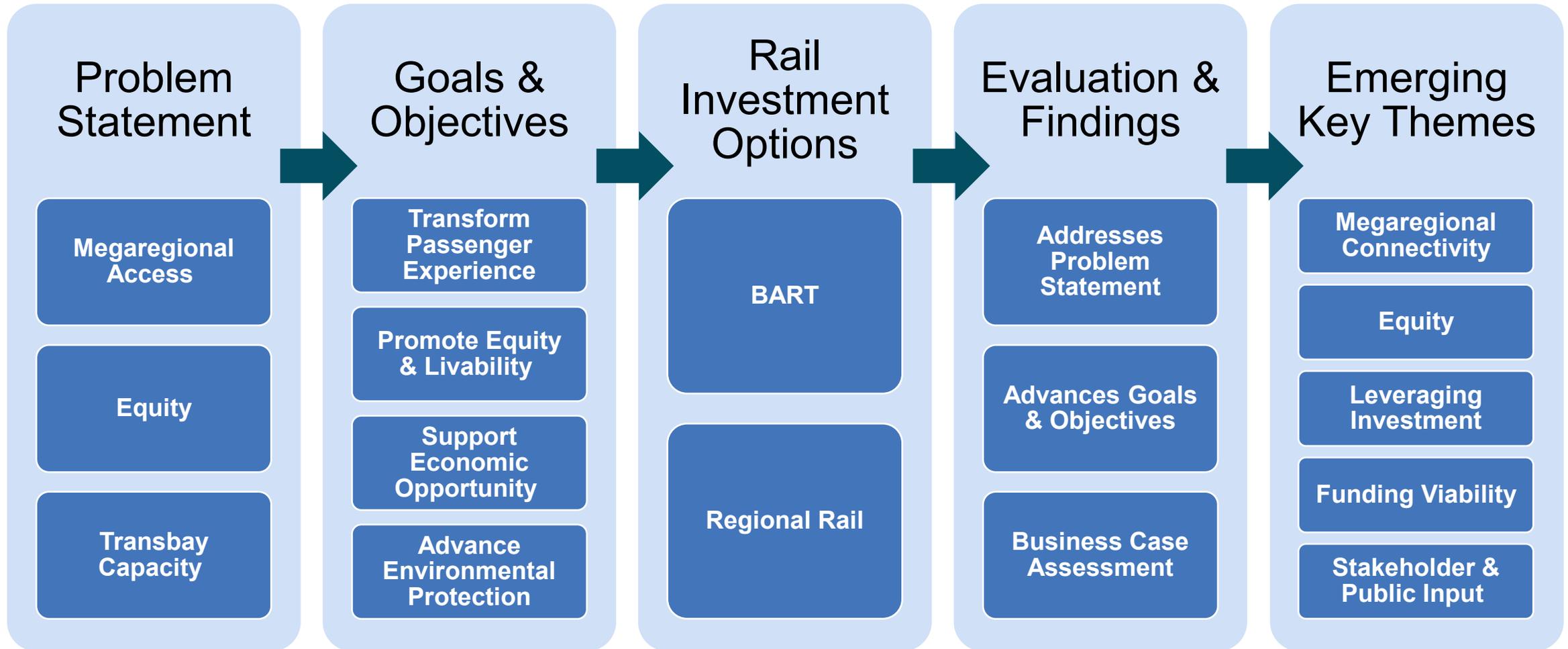
- What reflections do you have on the draft key input themes?
- Do you think there is anything else that should be included on the list of key input themes? If so, what?





Getting to a Stage Gate 2 Recommendation

Decision Making Process



Link21 Problem Statement

Megaregional Access

- The rail network provides insufficient access to reliable and time-competitive rail service
 - Residents have inadequate options beyond driving
 - Access challenges to jobs and other destinations or opportunities

Equity

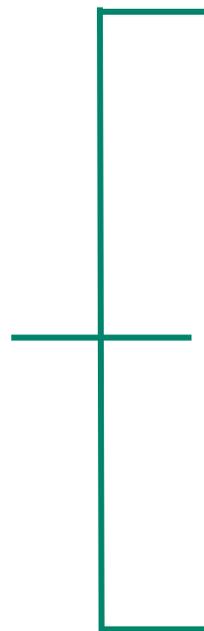
- Priority populations face difficult challenges related to transportation, housing, and access to jobs and essential non-work destinations

Transbay Capacity

- Transbay rail capacity may be insufficient in the future
- Congested freeways and limited alternative routes for rail negatively impact regionwide travelers

Link21 Goals & Objectives

Transform the Passenger Experience



Promote Equity and Livability



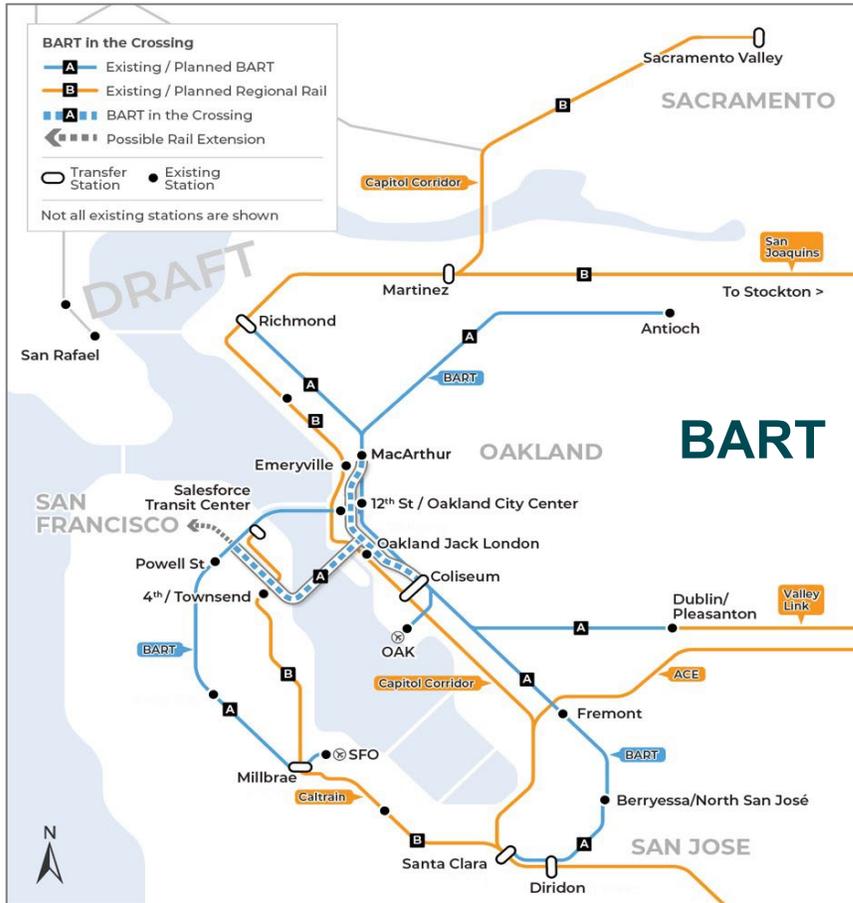
Support Economic Opportunity and Global Competitiveness



Advance Environmental Stewardship and Protection

Rail Investment Options

BART or Regional Rail in Crossing



Business Case Approach

What is the **STRATEGIC VALUE** of each representative concept?



STRATEGIC CASE

Does the concept advance Link21 goals & objectives?



ECONOMIC CASE

What are the economic costs and benefits?



FINANCIAL CASE

What is the financial viability?



DELIVERABILITY CASE

What is required to deliver and operate the project?

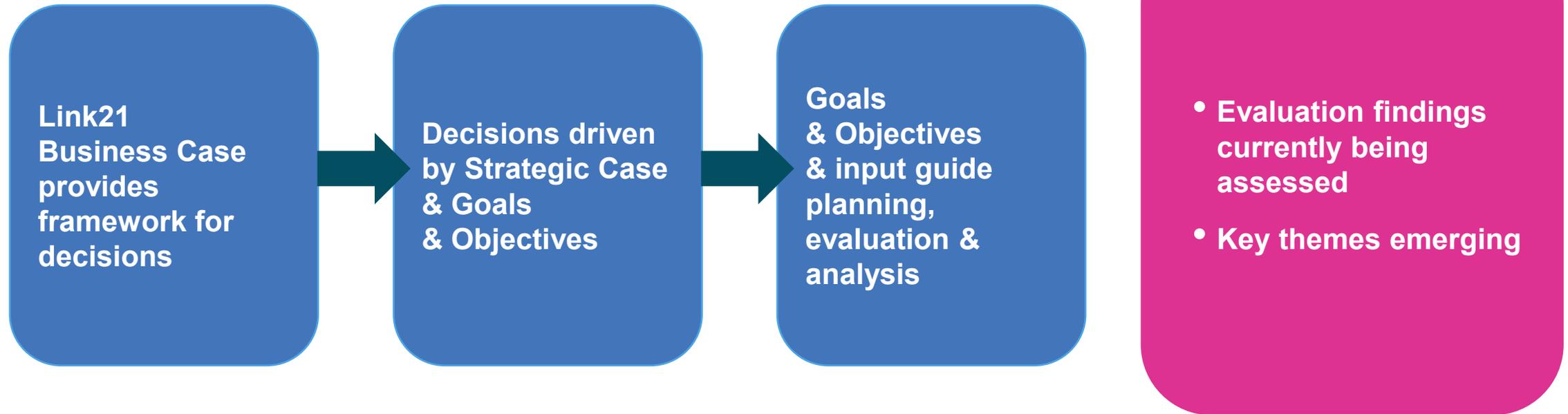
Business Case Approach

Metrics

Link21 measures Business Case metrics in four categories: Strategic, Economic, Financial, and Deliverability. Individual metrics, such as rail travel times, air pollution, capital costs, procurement, etc., are evaluated individually for each of the concepts identified.

Strategic	SC-01: Rail travel times	Strategic	SC-23: Access to stations for employees	Financial	FC-01: Farebox revenues
	SC-03: Extended transbay service hours		SC-24: Access to potential employees for businesses		FC-02: Other tolls
	SC-04: Transit crowding		SC-16: Commute trips on network		FC-03: Capital costs
	SC-05: New direct journeys and improved network connectivity		SC-25: Travel times between major destinations		FC-04: Operations and maintenance costs
	SC-06: Potential to improve network connectivity		SC-26: Business trips on network		FC-05: Renewal costs
	SC-07: Reliability		SC-28: Local land use policies consistent with Link21 Land use policies		FC-06: Farebox recovery ratio
	SC-08: Capacity to meet future growth		SC-29: Potential for future land uses within station catchment areas		FC-07: Present value of revenue and costs
	SC-09: Expected recovery times from incidents		SC-30: Viability under different sea level rise inundation scenarios		FC-08: Affordability of the project, funding and finance
	SC-10: Ease of maintaining existing and new infrastructure		SC-31: Greenhouse gas (GHG) emissions from vehicles	Deliverability	DC-01: Project planning and risk management
	SC-11: System redundancy during closure of Transbay and other events		SC-32: Embodied carbon from construction		DC-02: Governance
	SC-12: Potential new riders		SC-33: Energy consumption for transportation		DC-03: Procurement
	SC-13: Transit mode share		EC-01: User benefits for transit users		DC-04: Engagement and consultation
	SC-14: Vehicle Miles Travelled (VMT) reduction		EC-02: User benefits for road users		DC-05: Alignment with stakeholder aspirations
	SC-15: Access to stations for residents		EC-03: Transit crowding		DC-06: Design/construction risk
	SC-16: Commute trips on network		EC-04: Air pollution		DC-07: Transportation network risk during construction
SC-17: Access to jobs	EC-05: Auto-involved crashes	DC-08: Transportation network risk after construction			
SC-34: Access to opportunity jobs	EC-06: Greenhouse Gas (GHG)	DC-09: Environmental yellow flags			
SC-18: Non-work trips on network	EC-07: Health improvements due to increased walking and cycling	DC-10: Anti-displacement policy provision			
SC-19: Access to important community resources	EC-08: Wider economic impacts	DC-11: Indirect displacement risk			
SC-20: Air pollution	EC-09: Capital costs	DC-12: Affordable housing provision			
SC-21: Auto-involved crashes	EC-10: Operating and maintenance costs	DC-13: Potential direct displacement (construction and right of way acquisition)			
SC-22: Walk and cycle access to rail	EC-11: Renewal costs				
	EC-12: Residual value				
	EC-13: Benefit cost ratio (BCR)				
	EC-14: Travel times between major destinations				
	EC-15: Access to labor supply				

Guide To Evaluation



Key Activities Q1 & Q2 2024

ONGOING ACTIVITIES

Targeted & Megaregional Collaboration

- Jurisdictions and Agency Partners
 - Elected Officials, Management, Staff
- Transit and Community Advocacy
- Equity Advisory Council – Jan. 16 / Mar. 19

Planning

- Assessing evaluation data and input
- Identification of train technology recommendation
- Preparing Stage Gate 2 Report
- Presentation of Link21 Recommendation Stakeholders

PROGRAM MILESTONES

Feb - March 2024:

Elected Officials, Policy Leaders & Link21 Committees Outreach

March 2024

Public Outreach Events

April 2024:

BART & Capitol Corridor Boards of Directors

- Preliminary Project Recommendation (Train technology choice)

May / June 2024: Board of Directors Proposed Action

Spring 2024 Public Events

Virtual Events

Attend to hear a presentation and ask questions.

- **Tuesday, March 19, 6-8:45 pm**
Equity Advisory Council Meeting
- **Tuesday, March 26, 6–7:30 pm**
Community Meeting
- **Wednesday, April 3, 6–7:30 pm**
Community Meeting



Online Open House

Tentative Launch
March 20, join the conversation through
April 19.



Participate when it works for you anytime, 24/7, from either your desktop or mobile device to view Program updates.

10-MINUTE BREAK



AGENDA ITEM D:
**Anti-Displacement Conversation on
Race/Ethnicity and
Transit-Oriented Development**



Participants



Darin Ranelletti

Link21 Land Use
Planning Manager, BART



Wilhelmenia Wilson

Executive Director,
Healthy Black Families

AGENDA ITEM E: Anti-Displacement Working Group Update



Anti-Displacement Working Group

Purpose:

Advise the EAC and Link21 team on anti-displacement. Develop draft set of anti-displacement goals and principles for EAC review and approval.

Members:

- Clarence R. Fischer
- David Sorrell
- Gracyna Mohabir
- Samia Zuber
- Taylor Booker
- Vanessa Ross Aquino

Meetings:

- Monday, January 29, 6:00 p.m. – 7:00 p.m.
- Monday, February 26, 6:00 p.m. – 7:00 p.m.
- Monday, April 15, 6:00 p.m. – 7:00 p.m.



AGENDA ITEM F: Public Comment



AGENDA ITEM V: Next Meeting Date



AGENDA ITEM VI: Adjournment





Thank you

