



CONNECT NORTHERN CALIFORNIA

# Equity Advisory Council (EAC) Meeting #8

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January 16, 2024

January 2024

DRAFT-DELIBERATIVE



# AGENDA ITEM I:

## Call To Order



# Virtual Meeting Details



Meeting is being  
recorded



Includes  
Closed  
Captioning



Technical  
Support  
Use raise hand  
button



# AGENDA ITEM II:

## Roll Call



# AGENDA ITEM III:

## Public Comment



# AGENDA ITEM IV: Meeting Topics



# Agenda Item A: Action Item

## **Agenda Item A:**

Approval of November 28, 2023, Meeting Minutes



# Agenda Items B-E: For Information

**Agenda Item B:** Follow-up to Previous EAC Feedback

**Agenda Item C:** Advancing Towards Stage Gate 2 and A Project Recommendation

**Agenda Item D:** Anti-Displacement Conversation on Race/Ethnicity and Transit-Oriented Development

**Agenda Item E:** Anti-Displacement Working Group Update





# **AGENDA ITEM B:**

## **Follow-up to Previous EAC Feedback**

January 2024

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# **AGENDA ITEM C:**

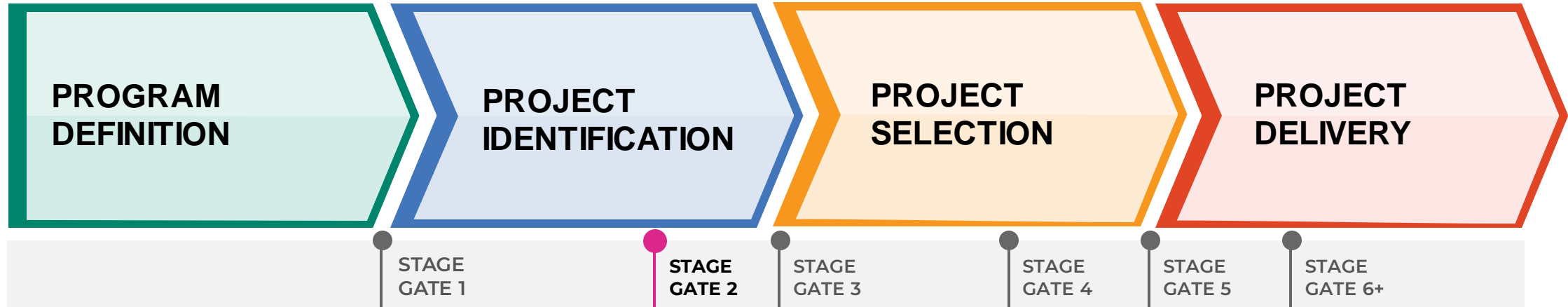
## **Advancing Towards Stage Gate 2 and A Project Recommendation**





# Stage Gate 2 Overview

# Stage Gate 2 Timeline



**At Stage Gate 2 (April 2024) we will present to the BART and CCJPA Boards to:**  
*“Advance the identified Preliminary Project to be refined, with continued community, stakeholder, and public engagement, into a Proposed Project ready for Environmental Review.”*

**In practice this means the Boards will be making an important decision:**

- Service choice for the crossing – BART or Regional Rail in the new crossing



# Stage Gate 2 Statements

## How we'll structure evidence:



### Development & Evaluation

Completed robust development and evaluation to confirm the megaregional need to continue work, and to recommend a Preliminary Project for advancement, in line with the vision, goals, and objectives approved at Stage Gate 1.



### Engagement & Outreach

Engaged stakeholders and the public across the Megaregion and they have shaped the development and recommendation of a Preliminary Project for advancement.



### Equity

Fully implemented the Equity commitment through the whole development process and has recommended a Preliminary Project that advances equity.



### Readiness

Secured people, processes, funding, and tools to readily deliver Stage Gate 3.

*\*Draft, kept under strategic review through to Stage Gate 2 initiation*



# Stage Gate 2 Review Process

Key Stakeholder Groups	Equity Advisory Council	Project Staff	Project Leadership	Executive Teams	BART/CCJPA Boards Action
<b>Ongoing Consultation</b> <b>Stakeholder Groups</b> <ul style="list-style-type: none"> <li>JWG Members</li> <li>PDT Members</li> </ul>	<b>Ongoing Advisory Council</b> <ul style="list-style-type: none"> <li>EAC Members</li> </ul>	<b>Detailed Review</b> <b>Chair</b> <ul style="list-style-type: none"> <li>PMC Program Manager</li> </ul> <b>Panelists</b> <ul style="list-style-type: none"> <li>Senior Project Staff</li> <li>Industry Peers</li> </ul>	<b>Focused Review</b> <b>Chair</b> <ul style="list-style-type: none"> <li>BART Program Director</li> </ul> <b>Panelists</b> <ul style="list-style-type: none"> <li>Senior BART staff</li> <li>Senior CCJPA staff</li> </ul>	<b>Key Issue Review</b> <b>Chair</b> <ul style="list-style-type: none"> <li>BART General Manager</li> </ul> <b>Panelists</b> <ul style="list-style-type: none"> <li>Executive BART staff</li> <li>Executive CCJPA staff</li> </ul>	<b>Board Review and Action(s)</b> <b>Board Governance</b> <ul style="list-style-type: none"> <li>BART Board Members</li> <li>CCJPA Board Members</li> </ul>

- April 17: CCJPA Board (Information) - tentative
- April 25: BART Board (Information)
- May 9: BART Board (**Action**)
- June 26: CCJPA Board (**Action**)





# EAC Input Report

# Overview

- The EAC Input Report will document how the EAC's input:
  - Was incorporated into or reflected in technical work
  - Relates to the service type to-be-recommended at Stage Gate 2
  - Informs future scope priorities
- It will not be exhaustive documentation of every comment from the EAC





# How It Will Be Used

- Available to Stage Gate review members during their reviews.
- Primarily expected to help reviewers understand how equity is represented in the Stage Gate 2 recommendation.
- Will be considered alongside other evidence, like the overall Engagement and Outreach Summary Report.



# EAC Review

- EAC members have different viewpoints and express diverse opinions
- The Link21 Team wants to validate that the report appropriately summarizes the EAC's contributions
- Review steps:
  - **Today:** Review the draft list of key EAC input themes
    - Key input themes = feedback that commonly arose throughout the year and appeared to be priorities to the EAC
  - **March 15:** Full report available for review
    - Will request any comments by March 26<sup>th</sup>, a week after the March EAC meeting
    - This will allow an EAC-reviewed report to be available to the BART and CCJPA Boards for their Stage Gate 2 reviews



# Draft Key Input Themes

- **Serving the Megaregion:** Serving locations outside the immediate Transbay Corridor (e.g., Millbrae) and throughout the Megaregion (e.g., Sacramento) is important.
- **Potential for New Stations and Access:** Some rail alignments go through communities without serving them, resulting in impacts but fewer benefits. Infill stations could help resolve this disparity.
- **Priority Population Benefits:** Priority populations must receive a high proportion of benefits for Link21 to be equitable.
- **Displacement:** Preventing displacement is paramount and must be considered from the beginning of work.
- **Service Frequency:** Frequency is a critical service characteristic that should be prioritized.
- **Service Hours:** Having reliable train service across more hours of the day (ideally 24 hours) is important for equity, especially for workers commuting in late night and early morning hours.



# Additional Draft Key Input Themes



## Fares

The lack of a unified fare system, high fare costs, and barriers to using cash pose equity issues.



## Safety

Riders must feel safe using transit for the system to be equitable.



## Accessibility

The rail system must be designed to be accessible to all, especially those facing systemic barriers like people with disabilities.



# Reflection

- **Poll:**

- On a scale of 1 (strongly disagree) to 5 (strongly agree), do you feel the draft list of key input themes captures the most prominent priorities raised by EAC members in 2023?

- **Follow up questions:**

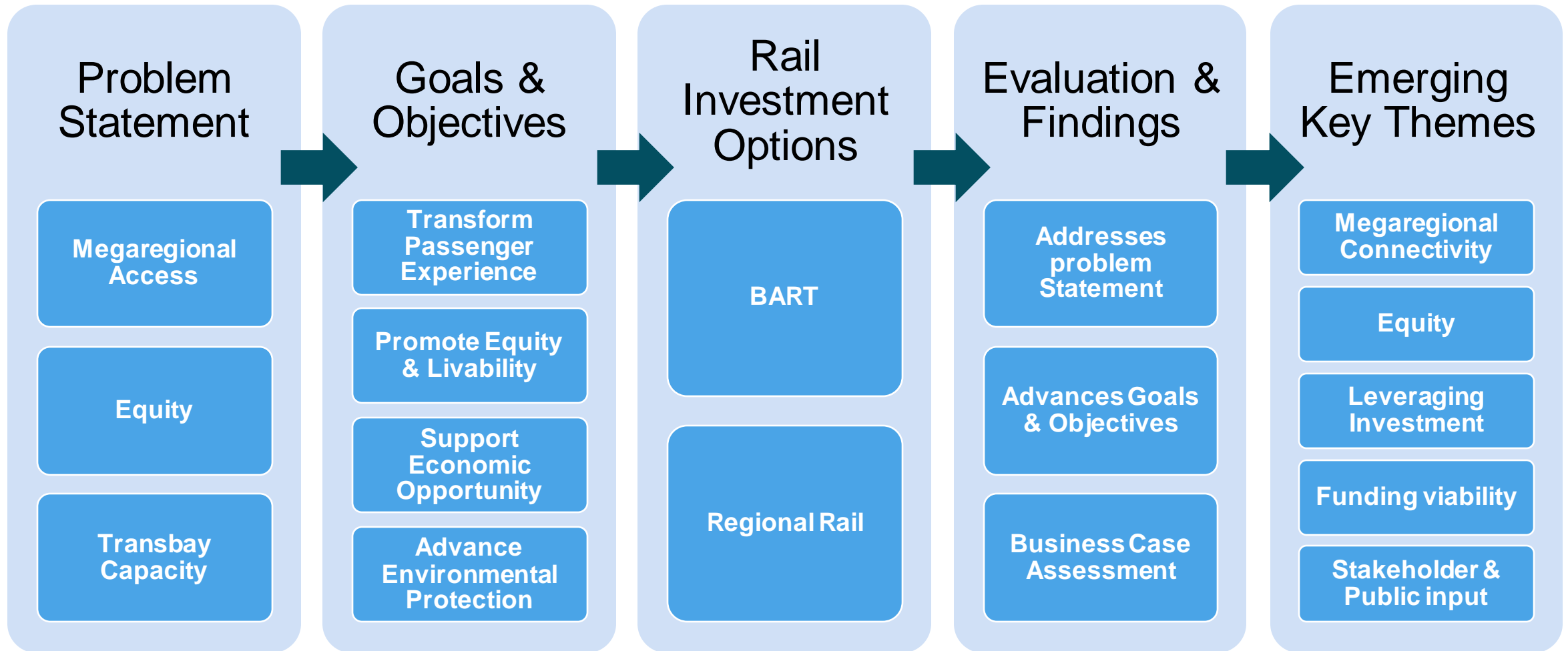
- What reflections do you have on the draft key input themes?
- Do you think there is anything else that should be included on the list of key input themes? If so, what?



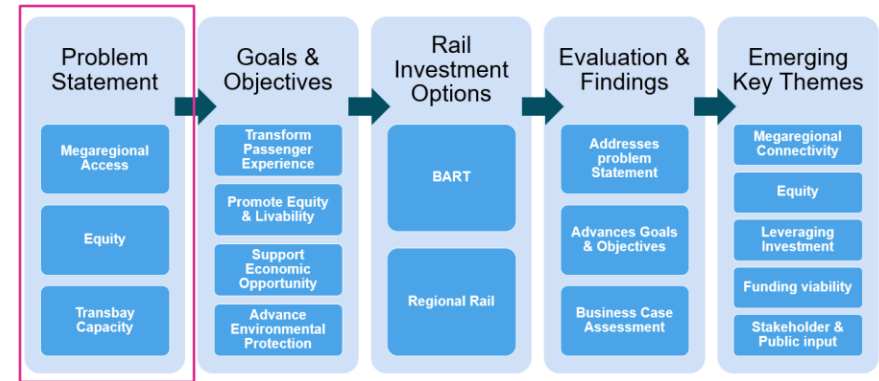


# Getting to a Stage Gate 2 Recommendation

# Decision Making Process



# Link21 Problem Statement



## Megaregional Access

- The rail network provides insufficient access to reliable and time-competitive rail service
  - Residents have inadequate options beyond driving
  - Access challenges to jobs and other destinations or opportunities

## Equity

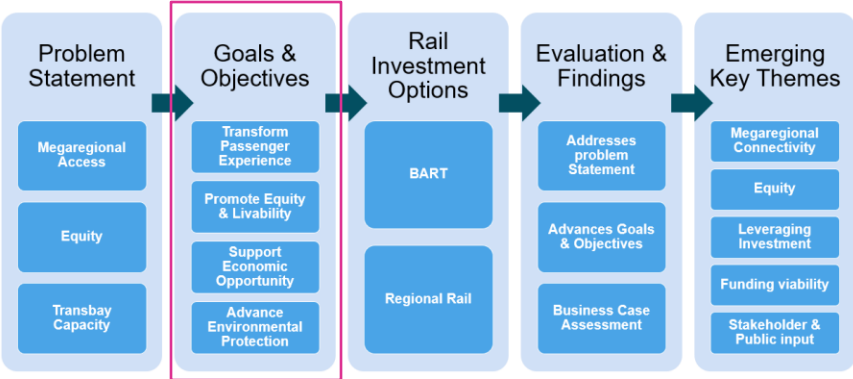
- Priority populations face difficult challenges related to transportation, housing, and access to jobs and essential non-work destinations

## Transbay Capacity

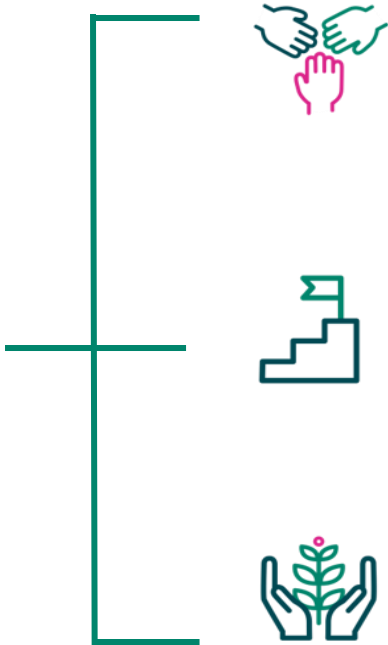
- Transbay rail capacity may be insufficient in the future
- Congested freeways and limited alternative routes for rail negatively impact regionwide travelers



# Link21 Goals & Objectives



Transform the Passenger Experience



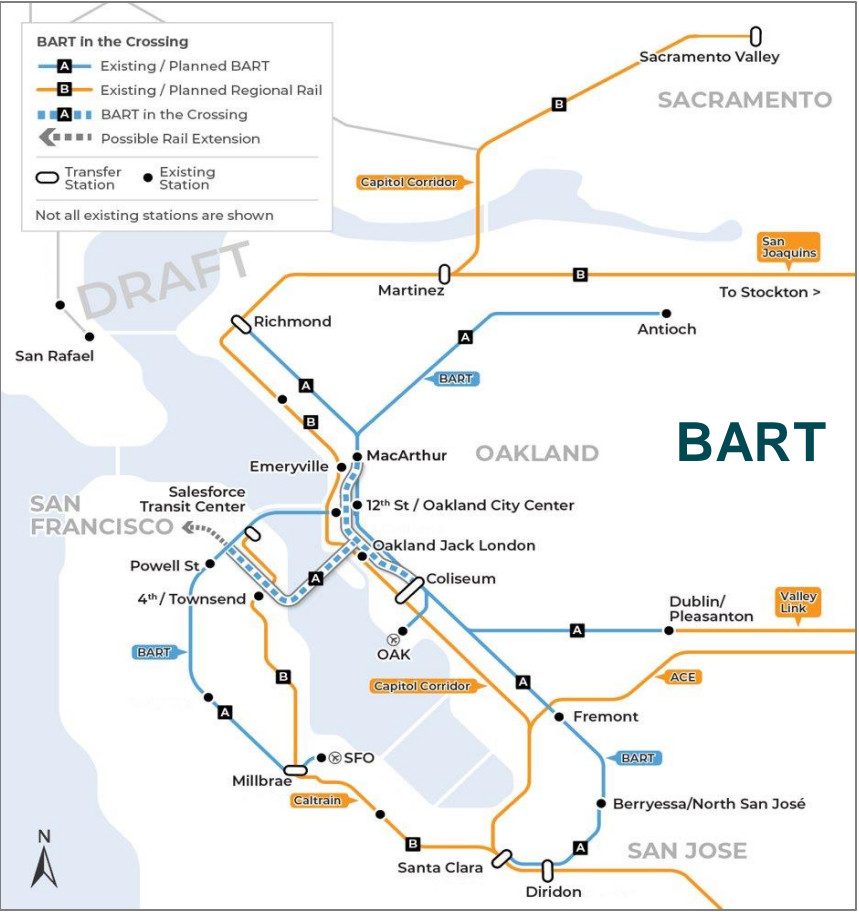
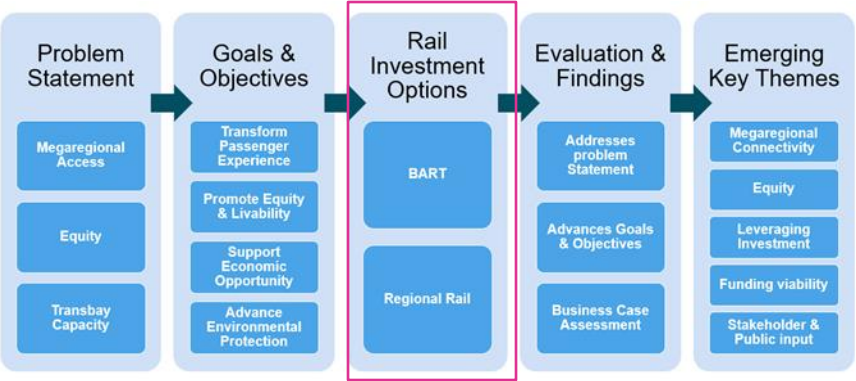
Promote Equity and Livability

Support Economic Opportunity and Global Competitiveness

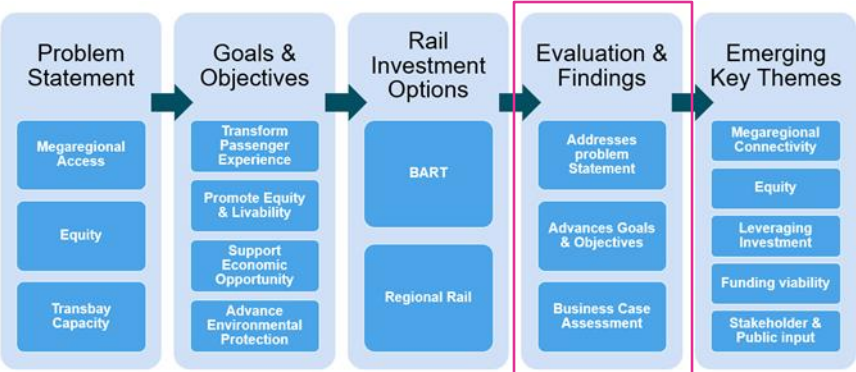
Advance Environmental Stewardship and Protection

# Rail Investment Options

## BART or Regional Rail in Crossing



# Business Case Approach



What is the **STRATEGIC VALUE** of each representative concept?



## STRATEGIC CASE

Does the concept advance Link21 goals & objectives?

What are the **IMPLICATIONS AND CONSIDERATIONS** of each representative concept?



## ECONOMIC CASE

What are the economic costs and benefits?



## FINANCIAL CASE

What is the financial viability?



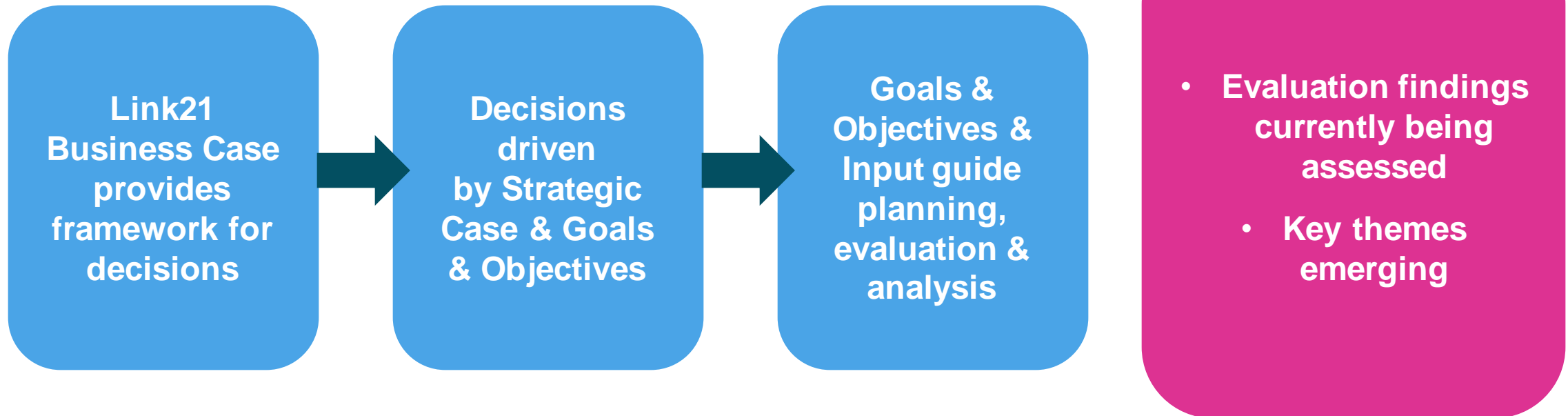
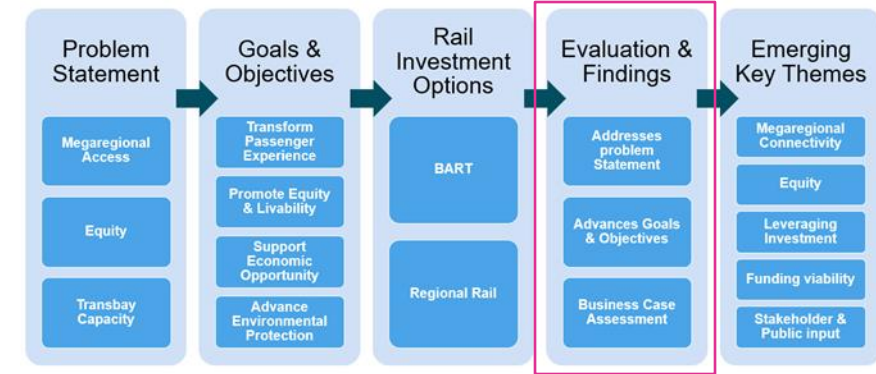
## DELIVERABILITY CASE

What is required to deliver and operate the project?

## Metrics

Strategic	Economic	Financial	Deliverability
SC-01: Rail travel times	SC-23: Access to stations for employees	FC-01: Farebox revenues	DC-01: Project planning and risk management
SC-03: Extended transbay service hours	SC-24: Access to potential employees for businesses	FC-02: Other tolls	DC-02: Governance
SC-04: Transit crowding	SC-16: Commute trips on network	FC-03: Capital costs	DC-03: Procurement
SC-05: New direct journeys and improved network connectivity	SC-25: Travel times between major destinations	FC-04: Operations and maintenance costs	DC-04: Engagement and consultation
SC-06: Potential to improve network connectivity	SC-26: Business trips on network	FC-05: Renewal costs	DC-05: Alignment with stakeholder aspirations
SC-07: Reliability	SC-28: Local land use policies consistent with Link21 Land policies	FC-06: Farebox recovery ratio	DC-06: Design/construction risk
SC-08: Capacity to meet future growth	SC-29: Potential for future land uses within station catchment	FC-07: Present value of revenue and costs	DC-07: Transportation network risk during construction
SC-09: Expected recovery times from incidents	SC-30: Viability under different sea level rise inundation scenarios	FC-08: Affordability of the project, funding and finance	DC-08: Transportation network risk after construction
SC-10: Ease of maintaining existing and new infrastructure	SC-31: Greenhouse gas (GHG) emissions from vehicles	DC-01: Project planning and risk management	DC-09: Environmental yellow flags
SC-11: System redundancy during closure of Transbay and other events	SC-32: Embodied carbon from construction	DC-02: Governance	DC-10: Anti-displacement policy provision
SC-12: Potential new riders	SC-33: Energy consumption for transportation	DC-03: Procurement	DC-11: Indirect displacement risk
SC-13: Transit mode share	EC-01: User benefits for transit users	DC-04: Engagement and consultation	DC-12: Affordable housing provision
SC-14: Vehicle Miles Travelled (VMT) reduction	EC-02: User benefits for road users	DC-05: Alignment with stakeholder aspirations	DC-13: Potential direct displacement (construction and right of way acquisition)
SC-15: Access to stations for residents	EC-03: Transit crowding	DC-06: Design/construction risk	
SC-16: Commute trips on network	EC-04: Air pollution	DC-07: Transportation network risk during construction	
SC-17: Access to jobs	EC-05: Auto-involved crashes	DC-08: Transportation network risk after construction	
SC-18: Non-work trips on network	EC-06: Greenhouse Gas (GHG)	DC-09: Environmental yellow flags	
SC-19: Access to important community resources	EC-07: Health improvements due to increased walking and cycling	DC-10: Anti-displacement policy provision	
SC-20: Air pollution	EC-08: Wider economic impacts	DC-11: Indirect displacement risk	
SC-21: Auto-involved crashes	EC-09: Capital costs	DC-12: Affordable housing provision	
SC-22: Walk and cycle access to rail	EC-10: Operating and maintenance costs	DC-13: Potential direct displacement (construction and right of way acquisition)	
	EC-11: Renewal costs		
	EC-12: Residual value		
	EC-13: Benefit cost ratio (BCR)		
	EC-14: Travel times between major destinations		
	EC-15: Access to labor supply		

# Guide To Evaluation



# Key Activities Q1 & Q2 2024

## ONGOING ACTIVITIES

### Targeted & Megaregional Collaboration

- Jurisdictions and Agency Partners
  - Elected Officials, Management, Staff
- Transit and Community Advocacy
- Equity Advisory Council – Jan. 16 / Mar. 19

### Planning

- Assessing evaluation data and input
- Identification of train technology recommendation
- Preparing Stage Gate 2 Report
- Presentation of Link21 Recommendation Stakeholders

## PROGRAM MILESTONES

### Feb - March 2024:

**Elected Officials, Policy Leaders & Link21 Committees Outreach**

### March 2024

**Public Outreach Events**

### April 2024:

**BART & Capitol Corridor Boards of Directors**

- Preliminary Project Recommendation (Train technology choice)

**May / June 2024: Board of Directors Proposed Action**

# Spring 2024 Public Events

## Virtual Events

Attend to hear a presentation and ask questions.

- **Tuesday, March 19, 6-8:45 pm**  
Equity Advisory Council Meeting
- **Tuesday, March 26, 6–7:30 pm**  
Community Meeting
- **Wednesday, April 3, 6–7:30 pm**  
Community Meeting



## Online Open House

**Tentative Launch**  
**March 20**, join the conversation through **April 19**.



Participate when it works for you anytime, 24/7, from either your desktop or mobile device to view Program updates.

# 10-MINUTE BREAK



# **AGENDA ITEM D:**

## **Anti-Displacement Conversation on Race/Ethnicity and Transit-Oriented Development**





# Participants



**Darin Ranelletti**

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Link21 Land Use  
Planning Manager, BART



**Wilhelmenia Wilson**

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Executive Director,  
Healthy Black Families

# **AGENDA ITEM E:**

## Anti-Displacement Working Group Update



# Anti-Displacement Working Group

## Purpose:

Advise the EAC and Link21 team on anti-displacement. Develop draft set of anti-displacement goals and principles for EAC review and approval.

## Members:

- Clarence R. Fischer
- David Sorrell
- Gracyna Mohabir
- Samia Zuber
- Taylor Booker
- Vanessa Ross Aquino

## Meetings:

- Monday, January 29, 6:00 p.m. – 7:00 p.m.
- Monday, February 26, 6:00 p.m. – 7:00 p.m.
- Monday, April 15, 6:00 p.m. – 7:00 p.m.



# AGENDA ITEM F:

## Public Comment



# AGENDA ITEM V: Next Meeting Date



# AGENDA ITEM VI:

## Adjournment





Thank you