



LINK21 QUARTERLY REPORT AS OF MARCH 21, 2024

Table 1: Funding Allocations — Current

| CURRENT FUNDING SOURCES | AMOUNT |
|-------------------------|---------------|
| BART Measure RR | \$150,000,000 |
| CalSTA (CCJPA) 2020 | \$999,668 |
| CalSTA (CCJPA) 2021 | \$1,000,000 |
| CalSTA (CCJPA) 2022 | \$1,000,000 |
| CalSTA (CCJPA) 2023 | \$1,000,000 |
| BART Capital Allocation | \$954,719 |
| Total | \$154,954,386 |

Table 2: Funding Allocations — Future

| FUTURE FUNDING SOURCES | AMOUNT |
|------------------------|--------------|
| RM3 | \$50,000,000 |
| TIRCP | \$11,276,000 |
| Total | \$61,276,000 |

Table 3: Contract Authority

| FUTURE FUNDING SOURCES | CONTRACT # | PHASE 0 | PHASE 1 (CURRENT PHASE) | PHASE 2 (OPTION TO AUTHORIZE PHASE 2 CONTINGENT UPON BART BOARD APPROVAL) | TOTAL AMOUNT |
|---|---------------|--------------|-------------------------------|--|--------------|
| Strategic Advising and Project Management Contract #1 | 6M8159 | \$50,000,000 | - | - | \$50,000,000 |







| FUTURE FUNDING SOURCES | CONTRACT # | PHASE 0 | PHASE 1 (CURRENT PHASE) | PHASE 2 (OPTION TO AUTHORIZE PHASE 2 CONTINGENT UPON BART BOARD APPROVAL) | TOTAL AMOUNT |
|---|----------------|--------------|-------------------------------|--|---------------|
| Strategic Advising and Project Management Contract #2 | 6M6155 | - | \$80,000,000 | \$120,000,000 | \$200,000,000 |
| Engagement and Outreach | 6M6146- SC1 | - | \$30,000,000 | \$105,000,000 | \$135,000,000 |
| Travel Demand and Land Use | 6M6146- SC2 | - | \$10,000,000 | \$20,000,000 | \$30,000,000 |
| Planning and Engineering | 6M6146- SC3 | - | \$55,000,000 | \$210,000,000 | \$265,000,000 |
| Environmental | 6M6146- SC4 | - | \$30,000,000 | \$140,000,000 | \$170,000,000 |
| Total | - | \$50,000,000 | \$205,000,000 | \$595,000,000 | \$850,000,000 |

Table 4: Contract Summaries

| LINK21 PROFESSIONAL SERVICE CONTRACTS | TOTAL COMMITTED | TOTAL EXPENDED TO DATE |
|--|-----------------|------------------------|
| Strategic Advising and Project Management Contract #1 | \$50,000,000 | \$49,692,375 |
| Strategic Advising and Project Management Contract #2 | \$33,935,805 | \$30,382,298 |
| Engagement and Outreach | \$12,764,954 | \$10,515,865 |
| Travel Demand and Land Use | \$7,413,391 | \$6,991,730 |
| Planning and Engineering | \$21,977,792 | \$17,877,537 |
| Environmental | \$6,256,118 | \$3,465,906 |
| Total | \$132,348,060 | \$118,925,711 |









Table 5: Contract Summaries — HNTB - 6M8159: Strategic Advising & Program Management Contract #1

| WORKPLAN | SCOPE SUMMARY | COMMITTED AMOUNT |
|------------------------|---|------------------|
| A.01-01 and A.01-02 | New Transbay Rail Crossing (Link21) Program definition and management. Kick-off the Program, establish foundation and parameters for success. Identify objectives to initiate program management of the Project, including developing a program advancement framework, coordinate roles and responsibilities between agency and consultant staff, and initiate conversation with partner agencies. | \$1,932,496 |
| A.02-01 and A.02-02 | Define the Link21 (NTRC) Program, continue to establish the program management structure, feasibility evaluation process, environmental review process, alternatives development process, and market demand analysis work. Establish project controls, including tracking/reporting protocols, risk 7 quality management, document controls, etc. Prepare procurement process for consultants support. Advance technical studies related to service and operations planning, develop engagement plan and begin public and stakeholder outreach. | \$24,664,343 |
| A.03-01 and A.03-02 | Development of initial travel demand and land use tool to support refinement and screening of program alternatives, continued public and stakeholder engagement, and on-boarding and management of four new consultant firms. | \$12,794,715 |
| A.04-01 | Continued program management, strategic advising support, and consultant management and oversight. Implementation of program controls and information system processes, procedures, automation, and reporting. Provide strategic funding and legislative advice. Facilitation and documentation of Stage Gate 1 milestone. | \$10,608,446 |
| - | Total Committed Amount | \$50,000,000 |









Table 6: Contract Summaries — HNTB - 6M6155: Strategic Advising & Program Management Contract #2

| WORKPLAN | SCOPE SUMMARY | COMMITTED AMOUNT |
|---------------------|--|------------------|
| A.01-01 &A.02-01 | Program management, strategic advising services, and consultant management services. Program controls (contract management, quality control, risk, consultant management, and schedule and budget management), Business Case evaluation, and Preliminary Business Case documentation. Task management of engagement and outreach, travel demand and land use, planning and engineering, environmental, and equity. | \$33,935,805 |
| - | Total Committed Amount | \$33,935,805 |

Table 7: Contract Summaries — HDR Engineering Inc. - 6M6146-SC1: Engagement & Outreach

| WORKPLAN | SCOPE SUMMARY | COMMITTED AMOUNT |
|------------------------|--|------------------|
| A.01-01 and A.01-02 | Consultant onboarding and orientation. Advance tasks of implementing and building Link21's engagement and outreach strategies, and advancing equity work. Project controls implementation, including develop, manage, and report on scope, schedule, and budget of engagement and outreach plans and meetings. | \$2,999,662 |
| A.02-01 and A.02-02 | Advance tasks of implementing and building Link21's engagement and outreach strategies and advancing equity work. Lead engagement and outreach, and equity technical approach. Support the decision-making process at Stage Gate 2. | \$9,196,791 |
| - | Total Committed Amount | \$12,196,453 |







Table 8: Contract Summaries — Cambridge Systematics, Inc - 6M6146-SC2: Travel Demand & Land Use

| WORKPLAN | SCOPE SUMMARY | COMMITTED AMOUNT |
|------------------------|---|------------------|
| A.01-01 and A.01-02 | Consultant onboarding and orientation. Develop refined travel demand and land use model to evaluate program concepts for integration into Preliminary Business Case. Project controls implementation, including develop, manage, and report on scope, schedule, and budget of engagement and outreach plans and meetings. | \$7,413,391 |
| - | Total Committed Amount | \$7,413,391 |

Table 9: Contract Summaries — ARUP-WSP JV - 6M6146-SC3: Planning & Engineering

| WORKPLAN | SCOPE SUMMARY | COMMITTED AMOUNT |
|----------|---|------------------|
| A.01-01 | Consultant onboarding and orientation. Develop program concepts, advance conceptual engineering and feasibility studies. Project controls implementation, including develop, manage, and report on scope, schedule, and budget of engagement and outreach plans and meetings. | \$1,895,541 |
| A.02-01 | Advance planning and engineering work, including concept development for analysis by the travel demand and land use models and for integration into the Preliminary Business Case. Lead planning and engineering technical approach, and support the decision-making process at Stage Gate 2. | \$20,082,250 |
| - | Total Committed Amount | \$21,977,791 |

Table 10: Contract Summaries — ICF Jones & Stokes, Inc. - 6M6146-SC4: Environmental Planning

| WORKPLAN | SCOPE SUMMARY | COMMITTED AMOUNT |
|----------|---|------------------|
| A.01-01 | Consultant onboarding and orientation. Develop inventory of environmental constraints and opportunities, and recommend environmental strategy. Project Controls implementation, including develop, manage, and report on scope, schedule, and budget of engagement and outreach plans and meetings. | \$2,287,769 |









| WORKPLAN | SCOPE SUMMARY | COMMITTED AMOUNT |
|----------|---|------------------|
| A.02-01 | Advance environmental work, including environmental metrics for concept evaluation as part of the Preliminary Business Case. Lead environmental technical approach and support the decision-making process at Stage Gate 2. | \$3,968,349 |
| - | Total Committed Amount | \$6,256,118 |









Excerpt from Quarterly Capital Programs & Projects Status Report (FY24 Q2 Report)

Link21 Program Development Phase (Project ID 09JA000)

BART's original transbay tube connecting San Francisco and the East Bay has exceeded its capacity and will require significant rehabilitation. At the same time, the traditional nine-county Bay Area is evolving into a much larger megaregion, stretching from Monterey/Salinas to the northern San Joaquin Valley to Placer County northeast of Sacramento. This 21-county Megaregion supports the fifth largest economy in the world and is increasingly tied to an extensive and expanding rail network and the BART Transbay Tube. To meet the needs of the public we serve, BART and our rail partners are pursuing a new Transbay Rail crossing within the context of the larger rail network. This project is currently in Planning.

Table 11: Link21 Program Development Phase

| _ | ORIGINAL ESTIMATE AT COMPLETION | CURRENT ESTIMATE AT COMPLETION | TOTAL FUNDED BUDGET | ADOPTED FY24 BUDGET | ADOPTED FY25 BUDGET | SPENT TO DATE | % COMPLETE PHYSICAL OR COST | CLOSEOUT DATE |
|----|---------------------------------------|--------------------------------------|---------------------------|---------------------------|---------------------------|------------------|-------------------------------------|------------------|
| \$ | 5910,712,908 | \$910,712,908 | \$154,954,386 | \$48,000,000 | \$48,000,000 | \$118,116,446 | 76% Complete Based on Cost | FY41 |



